

# Research in the Trust

## Report for Quality Academy

### October 2022

This report provides an update on some of the research activities in the Trust, highlighting some of the activities of our research teams and provides information on some of the developments that are happening.

## APPLIED HEALTH RESEARCH



### Launch of CARE75+2

NIHR Applied Research Collaborations funded Community Ageing Research 75+ Study (CARE75+) has opened its new **CARE75+2** pathway. This pathway will collect new data covering topics pertinent to older people including social networks, nutrition, hearing aid use, caring responsibilities and dental health. The pathway is now open in the local region with views of opening more sites in the North East and the Midlands later in the year.



### Pain in Older People with Frailty – The POPPY Study

We are pleased to announce that recruitment for the POPPY study is underway. The £513K NIHR Health and Social Care Delivery Research study has recruited its first participants to take part in qualitative interviews to gain an understanding of older people's thoughts and feelings about living with persistent pain, the impact pain has on their lives and how they engage with healthcare professionals about their pain (if they do). We are aiming to interview around 30 older people ( $\geq 75$  years) who experience persistent pain and frailty (some dyadic interviews will include spouses/partners, a close family member or unpaid carers). The next phase of the study will be to conduct interviews with a range of healthcare professionals working in pain services in different parts of the country to identify

opportunities and barriers to engaging older people with frailty in pain management services and support. This will be followed by co-design workshops involving a range of stakeholders to develop and operationalise theory-informed pain management guidance specific to the needs of older people with frailty in service contexts.

### New award

Dr Oliver Todd has been awarded £29,472.50 research grant by The Academy of Medical Sciences. The funding will be used to study stratified hypertension management in later life: establishment of cohort linkage between ambulatory blood pressure measurements and routine health and social care data in Connected Bradford at University of Leeds.



### Born in Bradford

Born in Bradford (BiB) aims to understand why some families fall ill and why others stay healthy. We are a people powered research project, and together with our communities and stakeholders aim to make positive changes to improve the lives of families living in our city and beyond. We host three birth cohort studies (the [Born in Bradford Family Cohort](#), [Born in Bradford's Better Start](#) and [BiB4All](#)) encompassing over 50,000 Bradford residents in addition to a range of other initiatives including the [Better Start Bradford Innovation Hub](#), [Bradford Inequalities Research](#), the [Healthy Childhood theme of the Yorkshire and Humber Applied Research Collaboration](#), [Connected Bradford](#), [Join Us: Move Play](#), the [LEAP](#), the [Centre for Applied Education Research](#) and various other externally funded applied health research studies. We have over 100 members of staff all working to make Bradford communities healthier and happier. You can find out more about our research programme here: [www.borninbradford.nhs.uk](http://www.borninbradford.nhs.uk).



### ***BiB Age of Wonder***

Funded by the Wellcome Trust, Age of Wonder is our new flagship seven-year project capturing the journeys of up to 30,000 Bradford teenagers through adolescence into adulthood. The project launched in January 2022 and we have worked closely with teenagers, parents, and educationalists to



develop our plans. After a successful pilot with 6 schools, we are now gearing up to work with 38 secondary schools across the district in academic year 2022/2023, recruiting over 10,000 participants. Young people will be asked about issues such as mental health and wellbeing, digital and social media, and the environment. As part of this ambitious programme we aim to raise aspirations and build skills in Science, Technology, Engineering and Maths (STEM). We've successfully piloted innovative data science workshops with more than 300 student scientists, harnessing the power of co-production and data dashboards to enable students to explore their data in real-time.

### ***Healthy places: Evaluating the impact of Bradford's Clean Air Zone and reducing children's exposure to pollution***

The BiB breathes team have been working closely with Bradford Council to evaluate the impact of the Bradford Clean Air Zone on health of residents in the city. The Bradford CAZ went live on the 26<sup>th</sup> of September 2022. Research from BiB helped shape the development



of the CAZ, helping to ensure seldom heard communities were able to influence decisions. They have been busy working with 210 primary school citizen scientists to monitor pollution on their commute to and from school, conducting surveys with Bradford residents to understand concerns about air quality in the district and interviews with implementers to understand barriers and enablers to implementation. The BiB team will be tracking the impact of the CAZ on lung and heart health and

birth outcomes for up to three years after it has been implemented.

The Healthy Places team has added a new project to its portfolio – [INGENIOUS](#) (Understanding the sources, transformations, and fates of indoor air pollutants), a £2.9 million grant from UK Research and Innovation (UKRI) – which will provide a comprehensive understanding of indoor air pollution in UK homes. From 2023, BiB and the INGENIOUS team will recruit 300 families and examine the key sources of indoor air pollutants, how types and concentrations of air pollutants vary between different types of homes (e.g.

rented vs owned/mortgaged), how occupant behaviours such as cooking, cleaning, and ventilation affect levels of air pollutants, the mixing and transformations of air pollutants over time and between the outdoors and indoors, and co-developing and implementing interventions to improve indoor air quality.

### ***Bradford Genes & Health***

The Bradford Genes & Health study aims to learn how genes vary in adult Bangladeshi & Pakistani communities. The study is also recruiting in East London and Manchester with the view to including 100,000 people from these communities in the research study. In order to better understand why heart disease, diabetes and stroke occur in higher levels in these groups, it is important to know what is normal when searching for genes that may cause inherited diseases. Participants are asked to complete a short questionnaire, consent form and provide a saliva sample. One in four participants will be asked to attend stage two clinic visits where further consent is obtained, blood samples and a second short questionnaire is completed. Since the study started in April 2019 we have recruited 3662 participants of the 20,000 target in Bradford. We visit GP practices and community sites to engage and recruit to the study.

### ***Health families theme of the Yorkshire and Humber ARC***

The [Early Life and Prevention theme](#) is currently supporting nearly 60 active researchers, of which 18 are PhD students. In 2021-22 projects were funded by approximately £5million of grant income, achieved over £700k in co-funding from partner organisations, published approximately 20 peer reviewed publications and recruited over 11,000 research participants. Our ARC theme has supported the development of the [BABi \(Born and Bred in\) network](#). This electronic birth cohort model, building on the learning and experiences of developing BiB4All (Bradford's own electronic birth cohort) has supported the development and successful operation of new sites in Doncaster, Leeds and Wakefield. All sites are actively and successfully recruiting, enhancing the role of research in local health and care systems. We have also been supporting work to promote healthy living using faith settings such as mosques and madrassa. Working closely with Bradford Council the team have engaged with over 20 place based action groups to develop an **obesity prevention toolkit for use in faith settings**. The toolkit provides training for faith settings and range of activities aimed at encouraging healthy dietary habits and increasing physical activity among children and parents, as well as focusing on organisational changes faith settings can make to promote healthy living. The toolkit is now being rolled out more widely across Bradford and the wider region. **The Born in Bradford Youth Resilience Programme** is a new project, funded by the Youth Endowment Foundation which aims to understand the drivers of youth violence and work to make communities safer. Working with community organisations and young people across Barkerend and the wider BD3 postcode the team are co-producing with young people and communities solutions to prevent youth violence. The solutions identified

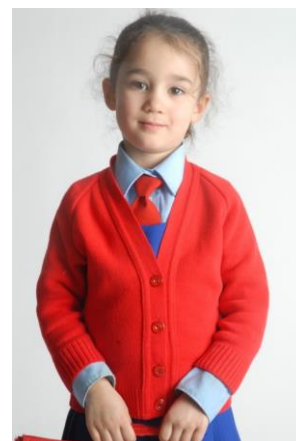
will be implemented from 2023 and Born in Bradford will track the impact of these for communities living in these areas.

### ***Centre for Applied Education Research***

CAER has continued to expand its Evidence Active Network (EAN) across Bradford schools, aiming to greatly increase the capacity of Bradford schools to engage with research and evidence. The EAN has now reached 65 schools, and trained 73 research champions/fellows. CAER has also brought in additional funding and led a number of research projects. Funded by the DHSC, the CLASS-ACT air cleaning technologies projects has been highly commended for its work in producing guidance for the appropriate ventilation of classroom settings following the Covid-19 pandemic. On July 12<sup>th</sup> 2022, CAER hosted the Alliance for Life Chances event at Salts Mill which was attended by over 400 delegates who pledged their support for a new alliance formed to improve life chances for young people across Bradford.



**Centre for Applied  
Education Research**



### ***Connected Bradford***

Connected Bradford links anonymised data for our Bradford population across health, care and education. The data platform has been used to support a range of projects including the development of the electronic Frailty Index 2 (eFI2), an improved prognostic tool that builds on the existing eFI to support identification of older people with different levels of frailty in primary care. Research has also explored the predictive value of the Early Years Foundation Stage Profile (EYFSP) assessed in the first year of primary school on later academic achievement, and how this relationship may interact with Special Educational Needs (SEN) status. From 2022, Connected Bradford will support place-based research conducted by the new ESRC Vulnerability & Policing Futures Research Centre co-hosted by the Universities of York and Leeds. A £10m five-year investment by the Economic and Social Research Council, the new Centre seeks to understand how vulnerabilities are produced, compounded and mitigated by policing and how best the police and other public services can work together to understand, reduce and prevent vulnerabilities.

### ***Bradford Inequalities Research Unit (BIRU)***

**BIRU** is working with Bradford District & Craven CCG and West Yorkshire integrated care board to reduce health inequalities in central Bradford and across West Yorkshire. Over the last year the team have received additional funding to enable community researchers to interview their peers on the sensitive topic of end of life care. The BIRU have developed and led a number of “Drop-in Evaluation Clinics” for services delivering projects to reduce inequalities. These drop-in sessions have helped a number of projects to enhance their



evaluations and be able to demonstrate the impact of their projects. These findings will be ready next year and are set to make a big difference to service delivery locally and nationally.

### ***Better Start Bradford Innovation Hub (BSBIH)***

**BSBIH** is a partnership between Better Start Bradford and Born in Bradford which provides a centre for evaluation for the Better Start Bradford programme funded by the National Lottery Community Fund. Central to this work is the Born in Bradford's Better Start (BiBBS) birth cohort, recruited on site by our BiBBS Community Research team. The team have now recruited over 4,100 pregnancies, and are on target to reach 5,000 by the end of next year. The team have had great success engaging seldom heard communities from a wide range of ethnic minorities, living in deprived areas, many of whom have a number of vulnerabilities.

### ***JOIN US: MOVE PLAY (JU:MP)***

Hosted by Born in Bradford, JU:MP is a whole system physical activity intervention which aims to increase physical activity for children and young people aged five to 14 who are living in some of the most deprived areas of the UK. We are working in eight neighbourhoods across Bradford, empowering local communities to be more physically active. Between Sept 2021-Feb 2022 we collected baseline physical activity and health from over 1450 children aged 5-8. We will repeat these measurements in in 2023/2024 to see the impact of JU:MP on physical activity levels.



We have also had a focus on evaluation of greenspace improvements for usage and physical activity engagement in these spaces. Over the next year we will be working with communities to co-design changes to 6 local parks in Bradford and will evaluate the impact of these on levels of physical activity and health.

*Co-designing green space improvements (image credit Born in Bradford)*



Building on this work we have been successful in securing an NIHR Programme Development grant to explore working with council led regeneration project and 'designing in' play to outdoor urban spaces for 3-7 year olds; this work will start in January 2023.

### ***The Leap***

Born in Bradford is a consortium partner for [The Leap](#), an Arts Council England funded project which aims to increase leadership and participation in arts and culture in areas of Bradford District where this is historically low. The Leap is seeking to achieve this by working with communities and shifting the balance of power for arts and culture. In 2021-22 [The Leap](#) has focussed on understanding needs and opportunities, rapid prototyping and testing of ideas to help shape the future programme. Engagements for the programme in 21-22 have exceeded targets by over three times through an extensive and diverse set of programmes focussed on outreach, cultural capacity building and devolved decision making. Award call outs have also proved extremely popular with many oversubscribed. The learning from 2021-22 is now being considered to shape [The Leap](#) programme, activities and ambitions in the coming years, including its role in Bradford's UK City of Culture 2025.



## Yorkshire and Humber Improvement Academy

The Improvement Academy is based within Bradford Institute for Health Research and undertakes *implementation* and *improvement* support across a Yorkshire and Humber footprint, with some work at national level. Our funding is obtained from a range of sources including research grants, bespoke commissions, regional and national programmes.

We have worked closely with both researchers and frontline clinical staff to develop evidence-based interventions that are feasible and credible in healthcare delivery contexts. Our current work falls within ten main areas.



### ***Patient Safety Incident Response Framework***

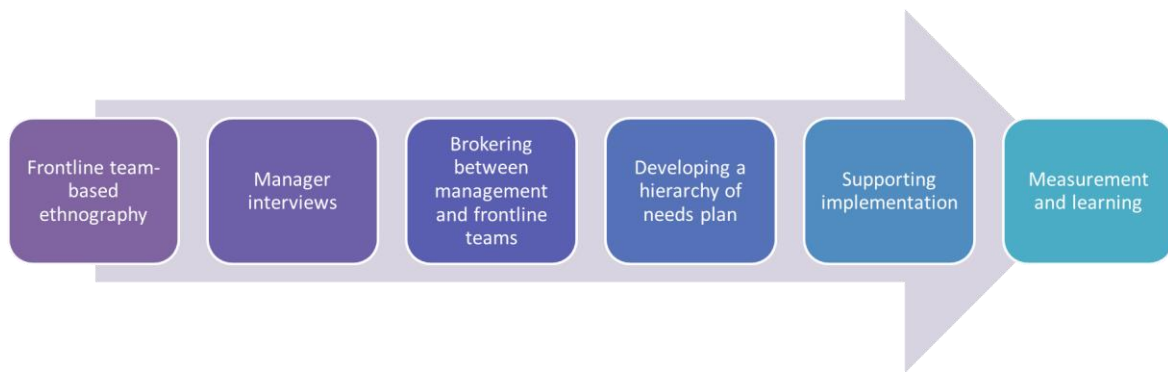
The [Patient Safety Incidence Response Framework](#) (PSIRF) was released August 16<sup>th</sup> and sets out the NHS' approach to developing and maintaining effective systems and processes for responding to patient safety incidents for the purpose of learning and improving patient safety. The adoption of a systems-based approach fits in with the Improvement Academy's ethos around patient safety and the various training packages we provide, including training on Human Factors.

As part of the Patient Safety Collaborative (a yearly commission from NHS E/I which the Improvement Academy delivers across Yorkshire & Humber in partnership with the Academic Health Science Network), we are currently developing a community for teams across the region to allow teams to discuss challenges and share learning to aid the implementation of PSIRF. This is in addition to supporting improvements in national priority areas for patient safety across healthcare settings, including adult social care, acute general care, mental healthcare, and primary.

### ***Lightening the Load***

We are currently working with two pilot sites to help develop a new [Lightening the Load Programme](#) aiming to improve staff morale and relationships. This follows on from our '[Beyond Demoralised](#)' report, which identified 5 key messages about the current realities of working on the NHS frontline. Our approach involves:





### ***Training***

We regularly host a number of training courses for staff across Y&H and nationally; including:

- Developing and Interpreting Statistical Process Control Charts
- Quality Improvement (Silver and Gold Training)
- Structured Judgement Reviews

### ***Leadership Updates***

It is also a new era for the Improvement Academy as we say a heartfelt thank you to our retiring Director, Beverley Slater and give a warm welcome to our new Associate Director, Vishal Sharma. Without Beverley there would be no Improvement Academy and thanks to her dedicated and passionate leadership, we continue to grow our support for clinical and research teams across the region and beyond.



## ActEARLY

ActEarly is funded by the UKPRP and has a vision: to promote a healthier, fairer future for children living in deprived areas through a focus on improving environments that influence health and life chances. We work across two sites, Bradford and Tower Hamlets. On paper these areas look similarly diverse and disadvantaged but health outcomes differ between the two local authorities (see below) and we hope to explore the causes of these differences through our ActEarly Collaboratory.



Indicator	Period	Bradford			Region England		England		
		Recent Trend	Count	Value	Value	Value	Worst	Range	Best
Life expectancy at birth (Male)	2018 - 20	—	-	77.3	78.4	79.4	74.1		
Life expectancy at birth (Female)	2018 - 20	—	-	81.5	82.2	83.1	79.0		
Under 75 mortality rate from all causes	2018 - 20	—	5,124	407.7	372.7	336.5	570.7		221.0
Under 75 mortality rate from all cardiovascular diseases	2017 - 19	—	1,220	101.2	80.2	70.4	121.6		43.6
Under 75 mortality rate from cancer	2017 - 19	—	1,659	137.6	137.5	129.2	182.4		37.4
Suicide rate	2018 - 20	—	123	9.2	12.5	10.4	18.8		5.0

Indicator	Period	T Hamlets			Region England		England		
		Recent Trend	Count	Value	Value	Value	Worst	Range	Best
Life expectancy at birth (Male)	2018 - 20	—	-	79.9	80.3	79.4	74.1		
Life expectancy at birth (Female)	2018 - 20	—	-	83.3	84.3	83.1	79.0		
Under 75 mortality rate from all causes	2018 - 20	—	1,519	350.3	316.1	336.5	570.7		221.0
Under 75 mortality rate from all cardiovascular diseases	2017 - 19	—	337	86.9	69.1	70.4	121.6		43.6
Under 75 mortality rate from cancer	2017 - 19	—	447	116.6	117.4	129.2	182.4		37.4
Suicide rate	2018 - 20	—	63	8.1	8.0	10.4	18.8		5.0

We have just entered our third year of the ActEarly programme and are seeing some important research outputs and policy impacts. For example:

1. Natural experiments are work that the local authorities are doing anyway where we have been able to help evaluate impact and outcomes. So far these include:

- Evaluation of Bradford's Clean Air Zone (introduced on 26<sup>th</sup> Sept 2022)
- Evaluation of a new Health Impact Assessment Policy in Tower Hamlets

2. Intervention projects are more similar to our usual researcher-led projects and include:

- Development and evaluation of a community alliance welfare benefits advice programme co-located in primary care in Bradford
- Glasses in Classes RCT of 100 Bradford primary schools providing free glasses for children that need them to improve literacy attainment
- Classroom Air Cleaning Technology (CLASS-ACT) feasibility intervention trial of portable high efficiency particulate air (HEPA) filters in Bradford primary schools

3. Simulation modelling that allows us to use data collected in ActEarly projects to model longer term impacts on health
4. We are evaluating the ActEarly collaborator itself through two projects:
  - Research on research which is evaluating the impact of ActEarly on networks and collaborations
  - Meta-evaluation which is evaluating the impact that ActEarly has on key outcomes across whole cities
5. We have already started to contribute to policy processes and decisions, for example:
  - We have contributed to the development of the new Bradford District Good Food Strategy
  - We undertook geo-mapping to support Tower Hamlets COVID-19 Walk-In Testing Sites Location Planning
  - Our members sit on LA Health & Wellbeing and Public Health groups (Bradford & Tower Hamlets) and have contributed to national policy (e.g. CAZ case study in 2022 CMO report)

Our work has supported policy changes in the following areas:

- Risk of poorer educational performance at 5 years of age if born preterm - Flexible School Starting Age Bill
- Glasses in Classes extended to a further 4 LAs with funding from DfE
- Digital Makers programme (digitally upskilling the next generation) - Co-designing school curricular content with employers, researchers, practitioners.

In our first three years we have published 52 papers, secured 18 external funding grants, have supported 4 PhD students linked to the programme, and have delivered 4 national conferences/workshops. We look forward to building on these successes and to ensuring sustainability of our work over the next two years. Read more about us at <https://actearly.org.uk/>

In October we are celebrating 3 years of the NIHR Applied Research Collaboration.

We are continuing to work closely with our ICS partners in the region planning our series of research engagement events which will be held in spring 2023. The focus of these events will be to understand the research priorities of our health and care partners, building relationships and sharing our findings.

We have been successful in securing funding, provided by NIHR in collaboration with Alzheimer's Society, to support up to three career development awards for early career researchers in dementia. The Programme will be co-led by Dr Andrew Clegg, YHARC Older People Theme Lead, and Professor Siobhan Reilly, University of Bradford. [Dementia Post Doctoral Awards | NIHR Applied Research Collaboration Wessex](#)

The Recovering Quality of Life Questionnaire (ReQoL-10) PROM has now been recommended for use by the NHS England Task and Finish group on Outcome Measurement in Community Mental Health Services. The development of ReQoL started in CLAHRC and it is a legacy project which continues into ARC with the focus on implementation of this PROM across NHS Trusts.



[ReQoL PROM Implementation programme \(nihr.ac.uk\)](#)

[ReQoL-10 for Use in Community Mental Health Services \(nihr.ac.uk\)](#)

The Improvement Science theme, working with the Improvement Academy and the Health Economics, Evaluation and Equality theme, have led on an evaluation of the TytoCare device being piloted across the region by the YHAHSN. This device was identified through the work of the Beneficial Changes Network (BCN), as an innovation introduced during the Covid-19 pandemic with potential for wider benefit across the NHS. The final report has been submitted and positive feedback received from the YHAHSN (We will be creating resources for the NHS based on the content of the evaluation. These are planned to be released from now until the end of December). [Evaluation of a medical device \(nihr.ac.uk\)](#)



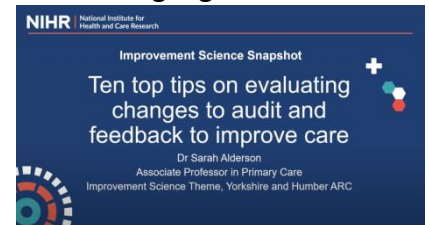
In July Sam Debbage joined the team as the new Research Capacity Building lead. Sam has been a senior leader and influencer of



education and research for many years, with a specific passion for raising aspirations and supporting research capacity building in health and care. Sam has dedicated her 30-year nursing career to building her knowledge and skills in education and research, forming strong relationships with NHS and Academic organisations to help enable individuals, teams and organisations to undertake and use applied research.

We continue to produce our Improvement Science Snapshots which were highlighted in a previous Quality Academy report. September's video covers the national audit programmes and gives 10 tips on how to design and test audit and feedback to identify the most effective design.

All snapshot videos are uploaded to our **YHARC YouTube channel** (<https://bit.ly/30kOip9>) as they become available.



## Quality and Safety Research

Since November 2021, the Quality and Safety Research team have been focusing much of their effort on new bids to build capacity in patient safety research within the Trust. On 14<sup>th</sup> October, the National Institute for Health Research and Care (NIHR) announced funding for six Patient Safety Research Collaborations across England. We are delighted that Bradford Teaching Hospitals NHS Foundation Trust (BTHFT) and the University of Leeds have been successful in attracting £5.8 million of funding to become one of these six centres: the NIHR Yorkshire and Humber Patient Safety Research Collaboration (PSRC). The research carried out by the PSRCs will address strategic patient safety challenges within the health and care system, focusing on seven strategic areas set out by NHS England. We have also teamed up with the Universities of Kent and Oxford to lead on Patient Safety as part of a national programme called the Policy Research Unit for Quality, Safety and Outcomes, again funded by the NIHR. This bid was submitted on 10<sup>th</sup> October and, if successful will be funded for 5 years from January 2024.

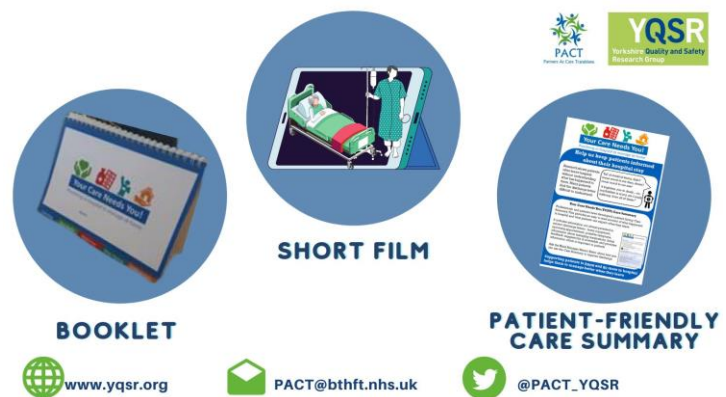


The research carried out by the PSRCs will address strategic patient safety challenges within the health and care system, focusing on seven strategic areas set out by NHS England. We have also teamed up with the Universities of Kent and Oxford to lead on Patient Safety as part of a national programme called the Policy Research Unit for Quality, Safety and Outcomes, again funded by the NIHR. This bid was submitted on 10<sup>th</sup> October and, if successful will be funded for 5 years from January 2024.

The last six months have also seen huge progress on a number of other projects. Last week we recruited the 356<sup>th</sup> patient to our 'Your Care Needs You' trial of a transition intervention. Six wards at BTHFT are taking part in this trial, along with 32 others across the region. It is a



challenging time for taking on a trial of this kind and we would like to thank all those who have got involved and backed this study.



Our study on the management and experiences of redeployment amongst nurses (Redeploy) has now finished and the final report submitted to NIHR. Bradford was one of three sites (the others being Oxford and Royal London) to take part in this study which interviewed over 100 managers and nurses about how redeployment was managed during the pandemic and how it was experienced. The aim of the study was to develop recommendations for how nurse redeployment (both in a pandemic and as part of normal service delivery) might be managed more effectively. A stakeholder group of senior nurse leaders, academics and policy makers are now working with us to revise and disseminate eleven recommendations and develop resources to support implementation. BTHFT senior nursing team have supported this study throughout and are now working with us to implement the findings within Trust systems and processes. Working with the senior nursing team and a staff advisory group on this has been incredibly rewarding.



Our NG-Sure® project, which focuses on developing a new in-vitro diagnostic device to check the positioning of nasogastric tubes to avoid misplacements into the lung (a never event) is now proceeding well. We are being very ably supported by Sam Francis, a specialist dietician in the Trust. In the next few months, we will start simulation testing of a prototype device with Trust staff. Our next and final study will test the NG-Sure device on patient samples, working with the radiology department at BTHFT and LTHT, to compare it against the gold standard of X-ray testing. In this study we will be working with another company who are interested in taking this technology forward to market. Angela Grange (Principal Investigator) and Lindsay Georgopoulos (Medipex Ltd) have dedicated much of the last two years to keep this project moving forward in very challenging circumstances.

## Clinical Research

### ***Research engagement and CQC***

We continue to embed research as part of routine clinical care throughout the Trust:

- Nursing Journal Club – the Trust Research Matron has attended the first trust journal club and will continue to feed into the group in order to offer advice for staff wishing to become research active or pursue clinical research delivery training opportunities etc.
- The research teams have collaborated to produce research related information for an EPR reminder card for clinical staff as part of an innovation from the New Knowledge, Innovation and Technology Nursing Council.
- Work has started with Medical Illustration on a research artwork project that promotes research within the Trust along with ward information posters about research.

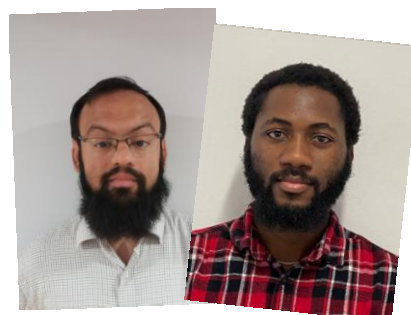
### ***Research training and induction***

- Trust Research Induction package - a package for the clinical research workforce is being developed by the Research Matron with a number of research nurses.
- Informed consent training – The research matron is working alongside the clinical skills team to enhance the Informed Consent training for research. Currently the level of training across the teams from a research informed consent perspective is very variable. In order to standardise and ensure quality the Trust competency pack for Informed consent for research is being created to run alongside the NIHR Informed Consent Training package.
- Research training on ESR – working with the Education team an addition to GCP training to the ESR training matrix for clinical research staff has been made. This will allow the trust to have an oversight of the training situation and to remind staff when this needs re-completing in order to maintain competence.

### ***NIHR Patient Recruitment Centre: Bradford***

Our Patient Recruitment Centre is very busy and currently is running 31 commercial clinical trials, has recruited 141 patients (up to Quarter 2), and has recently been commended by GlaxoSmithKline for being the highest recruiting site for the Nimble study for the month of August.

A number of new staff have joined the team recently: Dr Umair Mahmud is the new Clinical Research Fellow having started in August and Dr Kayode Afolabi is an



overseas Doctor on placement with the PRC gaining invaluable commercial clinical trials experience.

The PRC had its annual review meeting with the NIHR in September where key achievements and plans (see diagram below) were presented although no formal feedback has been received yet, the informal feedback has been extremely positive.

