

Meeting Title	Board of Directors		
Date	19 January 2023	Agenda item	

Bradford District Anti-Poverty Strategy

Presented by	John Holden, Director of Strategy and Integration, Deputy Chief Executive		
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Purpose of the paper	To provide an overview of the Bradford District Anti-Poverty Strategy published by City of Bradford Metropolitan District Council (CBMDC)		
Key control	Our Strategic Objectives provide a framework for the Trust corporate strategy.		
Action required	To note		
Previously discussed at/ informed by	Not previously discussed at any group		
Previously approved at:	Committee/Group	Date	
Key Issues and Risks			
Background			
<p>Bradford Council’s new Anti-Poverty Strategy was published in November. The district-wide Wellbeing Board agreed that this document should be “adopted” by all partner organisations and so it is presented here to note and to agree that BTHFT should formally commit to support the Strategy. In practice we are already actively involved as a system partner in supporting this work.</p> <p>The Strategy aims to protect the most vulnerable and poorest Bradford communities through the cost of living crisis and, in the longer term, to provide people with pathways out of poverty and help prevent people falling into poverty. It sets out a vision, based on achieving four core goals:</p> <ul style="list-style-type: none">• Protection• Prevention• Pathways• Participation <p>An accompanying action plan is based around seven work themes.</p>			
Analysis			
<p>Bradford is the 13th most deprived local authority in England (out of 317), and the 5th most income deprived. Inequalities have been exacerbated by the Covid 19 pandemic. 14 of Bradford’s 30 wards are in the 10% most deprived wards in England.</p>			

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Delivery of the strategy

The four core goals of the strategy are -

- **Prevention:** through early intervention and support which helps to build the resources, skills and capacity people and communities need to avoid falling into poverty.
- **Protection:** from the harms of poverty through maximising income, minimising expenditure and providing access to goods, services and opportunities that ensure the poorest citizens can live a decent and secure life.
- **Pathways:** to help people out of poverty through providing clear pathways that develop the skills, capacities, jobs and opportunities through which people can prosper. For example, ensuring digital inclusion, developing the skills necessary to progress in the workplace and providing decent, well-paid jobs.
- **Participation:** to ensure the poorest citizens can take part in the full social, political, economic and cultural lives of their communities.

To support the delivery of the goals, there are seven key themes of work to be undertaken -

- Financial inclusion
- A great start and a great education
- Better skills, good jobs and a growing economy
- **Better health, better lives**
- Better housing and inclusive and sustainable communities
- Supporting vulnerable groups
- Participation and voice

These themes are picked up in a range of CBMDC's strategies, policies and programmes.

Collaborative working

Central to the whole design of the strategy are three principles ensuring the Council utilises partners, stakeholders and learning. This includes -

- working in partnership with communities and partners.
- building communities and partners into the design, delivery and evaluation;
- building on what was learned from the work with communities and partners during the pandemic.

Impacts on BTHFT

The strategy's seven main themes are addressed in an action plan covering areas such as education, financial inclusion and housing. A section of the action plan also focuses on health as an area for improvement with Act Early (a *Born in Bradford* programme) cited as a key driver to supporting children with the best start in life. *Born in Bradford* is delivered through the Bradford Institute of Health Research, part of BTHFT.

Similarly, there is a section on supporting strategies that will help deliver the Anti-Poverty Strategy in which the health inequalities strategy of the Council is mentioned. This section lists the Reducing Inequalities

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Alliance (RIA) as a key partner. BTHFT is an active partner in the RIA with regular engagement to help collaborate on the reduction in health inequalities.

Better skills, good jobs and a growing economy are grouped as a key theme in the Anti-Poverty Strategy. BTHFT's role as an anchor organisation will support this theme through its education, multiple routes of employment (apprenticeships, trainees etc) and support of local businesses where possible.

Recommendation

The Anti-Poverty Strategy has an obvious focus on economic resilience, but there are nonetheless implications for NHS bodies like BTHFT. Work is already underway in areas of shared interest such as research, improving health and provision of jobs. Moreover, the Trusts' focus on reducing inequalities aligns to the Council's work to deliver this strategy.

The Board is invited to note the CBMDC Anti-Poverty Strategy published in November 2022, and to formally commit to support the strategy.

Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients			G			
To deliver our financial plan and key			g			

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performance targets						
To be in the top 20% of NHS employers			g			
To be a continually learning organisation				g		
To collaborate effectively with local and regional partners					G	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low	Moderate	High	Significant		
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)						

Risk Implications (see section 4 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Quality implications	<input type="checkbox"/>	<input type="checkbox"/>
Resource implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Legal/regulatory implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Diversity and Inclusion implications	<input type="checkbox"/>	<input type="checkbox"/>

Regulation, Legislation and Compliance relevance
NHS Improvement: (please delete those that are not applicable)
<input type="checkbox"/> Risk Assessment Framework <input type="checkbox"/> Quality Governance Framework <input type="checkbox"/> Code of Governance <input type="checkbox"/> Annual Reporting Manual
Care Quality Commission Domain: Well Led
Care Quality Commission Fundamental Standard: Good Governance
Other (please state): Legal & Compliance

Relevance to other Board of Director's Academy: (please select all that apply)			
People	Quality & Patient Safety	Finance & Performance	Other (please state)
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>