

**BOARD OF DIRECTORS MEETING IN PUBLIC held 18 March 2021**  
Please note the following lists the chronological order of the items presented

<b>Part1 - 0.00</b>		Chairman's Opening remarks
-	Bo.3.21.1	Apologies for Absence
-	Bo.3.21.2	Declarations of Interest
0.50	Bo.3.21.3	Getting to know the CBUs - Elderly Care
0.39	Bo.3.21.4	Minutes of the meeting held on 20 January 2021
0.39	Bo.3.21.5	Matters Arising
0.40	Bo.3.21.6	Report from the Chairman
0.48	Bo.3.21.7	Report from the Chief Executive
1.00	Bo.3.21.8	Report from the Chair of the Regulation & Assurance Committee a. 17 February 2021 b. 10 March 2021
1.02	Bo.3.21.9	Mental Health Strategy 2021/23
1.30	Bo.3.21.10	Research in the Trust – March 2021
1.41		Operational Planning Parameters - Director of Finance (not on agenda)
1.48	Bo.3.21.11	Equality & Diversity Council
1.55	Bo.3.21.12	Improving Our People Practices – Disciplinary Practices
2.23 – 2.44	Bo.3.21.13	Staff Survey Results
<b>Part 2 - 0.00</b>	Bo.3.21.14	NHS white paper: Integration and Innovation
0.02	Bo.3.21.15	Change of representation on Board of Pathology Joint Venture
0.04	Bo.3.21.16	a. Report from the Audit Committee 2 February 2021 b. Audit Committee annual report 2019/20
0.05	Bo.3.21.17	Ratification of Emergency Decision: Data Centre Business Case
0.06	Bo.3.21.18	NED Champion Roles
0.10	Bo.3.21.19	Board Work Plan 2021
0.12	Bo.3.21.20	Any other business
0.12	Bo.3.21.21	Issues to refer to Board Committees or elsewhere
0.13	Bo.3.21.22	Date and time of next meeting 20 May 2021, 9.30am