

Meeting Title	Board of Directors (Open)		
Date	27.05.20	Agenda item	Bo.5.20.15

OUTSTANDING MATERNITY SERVICES (OMS) PROGRAMME PROGRAMME MANDATE

Presented by	Karen Dawber Chief Nurse				
Author	Karen Dawber Chief Nurse Tim Gold Director of Operations Planned Care				
Lead Director	Karen Dawber Chief Nurse				
Purpose of the paper	Focused statement as to the purpose of the paper				
Key control	Identify if the paper is a key control for the Board Assurance Framework				
Action required	To note				
Previously discussed at/ informed by	Details of any consultation				
Previously approved at:	Committee/Group	Date			
Key Options, Issues and Risks					
<ul style="list-style-type: none"> A paper was brought to Executive Team Meeting (ETM) in April introducing the need for an Outstanding Maternity Services (OMS) Programme. ETM supported the direction of travel of the paper and requested that an internal Programme Team be formed, rather than using external consultancy. This paper presents a Programme Mandate, including an outline of the proposed delivery team, indicative costs and the delivery plan for Phase 1 of the programme. The outline of the OMS Programme has been shared with the Women's Services CBU Triumvirate who support the proposal to put in place a dedicated Programme Team to work alongside the CBU to drive the transformation. 					
Analysis					
<ul style="list-style-type: none"> Care Quality Commission (CQC) have assessed the Maternity Service Overall as <i>Requires Improvement</i> and Well Lead as <i>Inadequate</i>. An action plan and assurance framework has been established to deliver the "Must Dos", however CQC, and ETM have identified a need for a long term vision and transformation plan. Work must continue on areas of good practice like Butterfly and Continuity of Carer whilst we develop the new service. Limited capacity exists in the Women's Services Clinical Business Unit (CBU) to deliver large scale transformation alongside business as usual. 					
Recommendation					
<ul style="list-style-type: none"> Note the proposed structure, investment and reporting mechanisms to improve Maternity Services. 					

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Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients			g			
To deliver our financial plan and key performance targets			g			
To be in the top 20% of NHS employers					g	
To be a continually learning organisation				g		
To collaborate effectively with local and regional partners					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)						

Benchmarking implications (see section 4 for details)	Yes	No	N/A
Is there Model Hospital data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is there any other national benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Trust an outlier (positive or negative) for any benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Risk Implications (see section 5 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments	<input type="checkbox"/>	<input type="checkbox"/>
Quality implications	<input type="checkbox"/>	<input type="checkbox"/>
Resource implications	<input type="checkbox"/>	<input type="checkbox"/>
Legal/regulatory implications	<input type="checkbox"/>	<input type="checkbox"/>
Diversity and Inclusion implications	<input type="checkbox"/>	<input type="checkbox"/>
Performance implications	<input type="checkbox"/>	<input type="checkbox"/>

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Regulation, Legislation and Compliance relevance
NHS Improvement: (please tick those that are relevant) <input type="checkbox"/> Risk Assessment Framework <input type="checkbox"/> Quality Governance Framework <input type="checkbox"/> Code of Governance <input type="checkbox"/> Annual Reporting Manual
Care Quality Commission Domain:
Care Quality Commission Fundamental Standard:
NHS Improvement Effective Use of Resources:
Other (please state):

Relevance to other Board of Director's Committee: (please select all that apply)					
Workforce	Quality	Finance & Performance	Partnerships	Major Projects	Other (please state)
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>