

Board of Directors

Agenda Item: Bo. 7.19.36

Finance Report to the Board of Directors Period Ending 31.05.19

| | |
|----------------------------------|---|
| Presented for: | Information |
| Presented by: | Matthew Horner, Director of Finance |
| Author | Chris Smith, Deputy Director of Finance |
| Corporate objective: | Delivery of the agreed financial plan |
| Previously considered by: | Not applicable |

| Key points | For Decision, Discussion or Information |
|---|---|
| 1. The reported YTD deficit is £1.8m, which is £0m ahead of plan and generates a Use of Resources Risk Rating of 2 . | Information |
| 2. The EBITDA position is £0.1m is ahead of plan. | Information |
| 3. Finance Risk Register – The main risks are: | Information |
| a) Delivery of Budgetary Control Totals and BIP Targets. | Information |
| b) Delivery of obligations / indicators with contracts with Commissioners and their ability to pay for contract overtrades. | Information |
| 4. Cash position of £15.2m is behind plan. | Information |
| 5. Capital Expenditure is £1.2m, which is £0.3m ahead of plan. | Information |

The following papers make up this report:

1. Finance Report to the Board of Directors

| Regulatory Relevance | |
|------------------------------|--------------------------------------|
| NHSI | Financial Sustainability Risk Rating |
| CQC Registration | None |
| Equality Impact/Implications | None |
| Other | None |

Report Contents

1. Financial Scorecard & Overview
 2. Statement of Comprehensive Income
 3. Care Group Performance
 4. BIP Delivery
 5. Statement of Financial Position & Cashflow
 6. Capital Expenditure
- Annex 1 - Monitor Financial Risk Ratings
Annex 2 - Forecast Outturn scenarios

1. Financial Scorecard & Overview (1) May-19

| Key Financial Indicators As at 31.05.19 | YTD Plan £m | YTD Actual £m | YTD Var £m | YTD Var % | RAG |
|---|-------------------|---------------------|------------------|-----------------|------------|
| Statement of Comprehensive Income (I & E) | | | | | |
| Operating Revenue | 69.1 | 68.9 | -0.2 | 0% | |
| Operating Expenditure | -68.3 | -68.1 | 0.3 | 0% | |
| EBITDA | 0.7 | 0.8 | 0.1 | - | |
| Non-Operating Items | -2.6 | -2.7 | -0.1 | -2% | |
| Net Surplus | -1.9 | -1.8 | 0.0 | - | |
| Impairments / Donations | 0.0 | 0.0 | 0.0 | - | |
| Post-PSF Surplus / (Deficit) | -1.9 | -1.8 | 0.0 | - | |
| Remove PSF income | -1.3 | -1.3 | 0.0 | - | |
| Pre-PFS Surplus / (Deficit) | -3.1 | -3.1 | 0.0 | - | |
| Other Indicators | | | | | |
| BIP Delivery | 1.7 | 0.8 | -0.9 | -55% | R |
| Net Current Assets (NCA) | 3.6 | 10.7 | 7.0 | 192% | |
| Capital Expenditure | 0.9 | 1.2 | 0.3 | 34% | |
| Monitor Financial Sustainability | | | | | |
| Risk Rating (FSRR) | Plan | Actual | Last | | RAG |
| As at 31.05.19 | YTD | YTD | Month | | |
| Capital Servicing Capacity | 4 | 4 | 4 | | |
| Liquidity | 2 | 1 | 1 | | |
| I & E Margin | 4 | 4 | 4 | | |
| Variance from plan (I & E Margin) | 1 | 1 | 1 | | |
| Agency Spend | 1 | 1 | 1 | | |
| Combined UoR (after triggers) | 2 | 2 | 2 | | |
| Commentary | | | | | |
| <p>These metrics are used by NHSI as high level indicators of an organisation's financial health. The higher the rating, the higher the risk to the organisation's financial stability.</p> <p>At month 2, the Trust has an overall rating of 2 which is inline with Plan</p> | | | | | |

Commentary

Statement of Comprehensive Income

The bottom line I & E position at the end of May is a £1.8m deficit which is in line with plan. The position excluding PSF/FRF is in line with the £3.1m deficit plan.

Operating revenue is in line with plan for clinical activities. Pay expenditure is £0.2m adverse to plan due to a combination of over spending on substantive staff and under spending on agency staff. Operating Non-pay items in total are underspent by £0.5m which comprises a drugs underspend of £0.3m and a £0.2m underspend on other supplies.

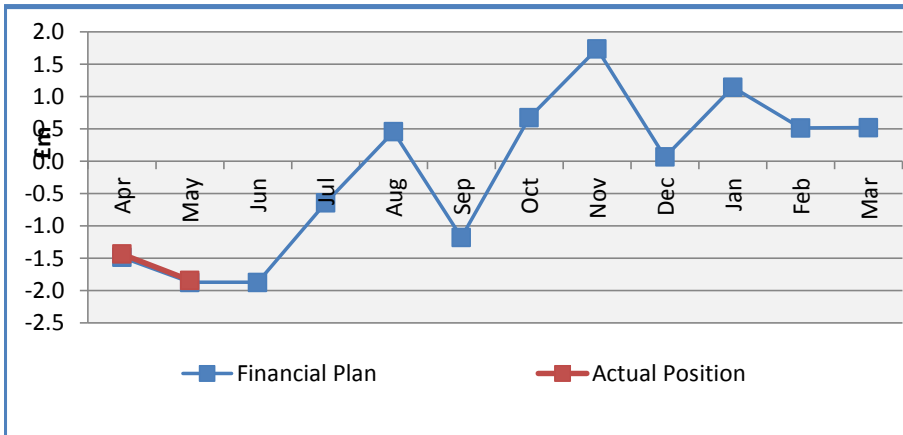
Agency Expenditure is £1.6m against an internal plan of £2.2m ytd.

BIP efficiency delivery year to date is £0.8m against a target of £1.7m. This £0.8m is supplemented by £0.9m of underspends against budgets targeted for efficiency plans to allow the Trust to report an overall on-plan position at Month 2 despite the shortfall on confirmed CIP plans.

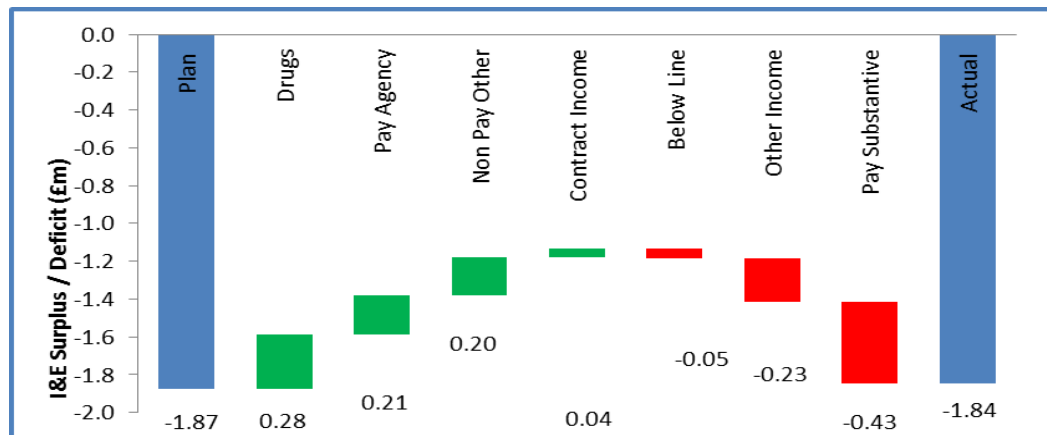
1. Financial Scorecard & Overview (2)

May-19

Surplus Trend May 2019



Income & Expenditure Bridge May 2019



Director of Finance Conclusions & Recommendations

The month 2 position is a pre-PSF deficit of £3.1m which is in line with the plan and control total.

100% of the PSF available for month 2 has been assumed in the position, equating to £1.25m. This results in a post-PSF deficit of £1.8m which is in line with plan.

The Bradford Improvement Programme (BIP) has underachieved against the £1.7m Month 2 CIP target by £0.9m delivering £0.8m of savings in 2 months. This position is supplemented by £0.9m of budget underspends. It is anticipated that the CBU management teams will formally recognise these budget underspends as CIP contributions to lock in these savings in future months. There remains a significant unaddressed savings gap which must be resolved if the control total is to be delivered. The Chief Operating Officer and Director of Finance have initiated weekly CIP monitoring meetings with the CBUs to increase the focus on delivery of recurrent efficiencies.

The basic year end forecast at month 2 is full delivery of the £12.5m pre-PSF control total deficit and recovery of the full £12.5m PSF to achieve the breakeven post-PSF control total, although there are significant unmitigated risks around the BIP delivery.

2. Statement of Comprehensive Income (I & E) May-19

| Period Ending 31.05.19 | Annual Plan £m | YTD Plan £m | YTD Actual £m | YTD Var £m |
|--|-------------------|----------------|------------------|---------------|
| Budget v Actual | | | | |
| NHS Clinical Revenue | | | | |
| Elective Revenue | 54.4 | 8.8 | 8.7 | -0.0 |
| Non Elective Revenue | 107.8 | 18.7 | 19.0 | 0.3 |
| Outpatient Revenue | 66.3 | 10.0 | 10.2 | 0.3 |
| Other Activity Revenue | 65.6 | 10.1 | 9.7 | -0.4 |
| Community Services Revenue | 12.6 | 2.1 | 2.1 | -0.0 |
| A&E Revenue | 19.1 | 3.2 | 3.2 | -0.0 |
| CQUINS | 4.0 | 0.7 | 0.6 | -0.1 |
| Cost per Case Items | 35.2 | 6.5 | 6.5 | 0.0 |
| Contract Penalties | 0.0 | 0.0 | -0.0 | -0.0 |
| Sub-Total NHS Clinical Revenue | 365.0 | 60.0 | 60.0 | 0.0 |
| Other Operating Revenue | | | | |
| Private Patients | 1.4 | 0.2 | 0.1 | -0.1 |
| Education & Training | 17.2 | 2.9 | 2.5 | -0.4 |
| Research & Development | 11.5 | 1.9 | 1.7 | -0.2 |
| Provider Sustainability Fund | 12.5 | 1.3 | 1.3 | 0.0 |
| Other Income | 17.3 | 2.8 | 3.3 | 0.5 |
| Sub-Total Other Operating Rev. | 59.9 | 9.1 | 8.9 | -0.2 |
| TOTAL OPERATING REVENUE | 424.9 | 69.1 | 68.9 | -0.2 |
| Operating Expenses | | | | |
| Employee Expenses - Permanent | -261.8 | -43.7 | -44.1 | -0.4 |
| Employee Expenses - Agency | -9.9 | -1.8 | -1.6 | 0.2 |
| Drugs | -39.8 | -6.6 | -6.3 | 0.3 |
| Clinical Supplies | -43.9 | -7.3 | -7.2 | 0.2 |
| Non-Clinical Supplies | -53.8 | -8.9 | -8.9 | 0.0 |
| Sub-Total Operating Expenses | -409.2 | -68.3 | -68.1 | 0.3 |
| EBITDA | 15.7 | 0.8 | 0.8 | 0.1 |
| Non-Operating Items | | | | |
| Depreciation | -10.0 | -1.7 | -1.7 | -0.1 |
| Impairment | 0.0 | 0.0 | 0.0 | 0.0 |
| Interest Payable | -0.4 | -0.1 | -0.1 | 0.0 |
| Interest Receivable | 0.1 | 0.0 | 0.0 | 0.0 |
| PDC Dividend | -5.3 | -0.9 | -0.9 | 0.0 |
| Profit / Loss on Asset Disposal | 0.0 | 0.0 | 0.0 | 0.0 |
| Sub-Total Non-Operating Items | -15.7 | -2.6 | -2.7 | -0.1 |
| NET SURPLUS/(DEFICIT) | 0.0 | -1.9 | -1.8 | 0.0 |
| Impairments / Donations | 0.0 | 0.0 | 0.0 | 0.0 |
| Control Total Surplus / (Deficit) | 0.0 | -1.9 | -1.8 | 0.0 |
| Remove PSF funding | -12.5 | -1.3 | -1.3 | 0.0 |
| Pre-PSF Surplus / Deficit | -12.5 | -3.1 | -3.1 | 0.0 |

Commentary

NHS Clinical Revenue

The contract income position at the end of May is £0.05m ahead of plan. Elective Inpatient which includes Daycase £0.04m behind plan, Outpatient income is £0.03m ahead of plan. Cost per case items are £0.05m ahead of plan. Non Elective is £0.32m ahead of plan and A&E activity is £0.02m behind plan. The 2019/20 agreements with the local CCGs is reflected in the figures. The penalty of £0.01m is for an occurrence of MRSA in April 19. Actuals for Month 2 have been matched to plan due to the high level of uncoded activity (6,564 cases at 1st June 2019). Relevant commissioner and price of activity cannot be established prior to coding.

The Informatics Department has confirmed that activity is planned to be coded by the freeze date to prevent loss of Income, however the Trust's reported £60m clinical revenue at Month 2 remains an estimate until this is resolved.

Other Operating Revenue

Other operating income is behind plan by £0.2m. PSF recovery is currently on plan for AP2 however this will be reduced if we do not meet the financial targets.

Operating Expenses - Employee Expenses

The net pay position is overspent by £0.2m at the end of May.

Operating Expenses - Drugs

The drugs budget is underspent at the end of May by £0.3m.

Operating Expenses - Clinical Supplies

This is slightly below plan by £0.2m at the end of May.

Operating Expenses - Non-Clinical Supplies

Non-Clinical supplies expenditure is in line with plan at the end of May.

Non-Operating Expenses

Non-Operating expenses are currently in balance at the end of May.

Variance Key: Favourable / (Adverse)

3. Care Group Performance May-19

| Care Group/Directorate | YTD Plan | YTD Actual | YTD Variance | YTD Pay Variance | YTD Non-Pay Variance | YTD Income Variance | YTD Total Variance | Income Allocation | Contract Penalties | Revised Variance | % Variance to Plan | Financial Risk Rating |
|------------------------------------|--------------|---------------|-----------------|------------------------|----------------------------|---------------------------|--------------------------|----------------------|-----------------------|---------------------|--------------------------|-----------------------------|
| | £m | £m | £m | £m | £m | £m | £m | £m | £m | £m | | |
| Care Group | | | | | | | | | | | | |
| Planned Care | -26.5 | -26.5 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 | 0.0 | 0.0 | 0.0% | 5 |
| Unplanned Care | -23.5 | -23.4 | 0.0 | 0.1 | -0.2 | 0.1 | 0.0 | 0.0 | 0.0 | 0.1 | 0.2% | 5 |
| Sub-Total Care Group | -49.9 | -49.9 | 0.0 | 0.1 | -0.2 | 0.1 | 0.0 | 0.1 | 0.0 | 0.1 | 0.1% | |
| Support Divisions | | | | | | | | | | | | |
| Pharmacy | -0.7 | -0.8 | -0.1 | 0.0 | -0.1 | 0.0 | -0.1 | 0.0 | 0.0 | -0.1 | -12.5% | 1 |
| Estates & Facilities | -4.5 | -4.4 | 0.1 | 0.0 | 0.0 | 0.0 | 0.1 | 0.0 | 0.0 | 0.1 | 1.4% | 5 |
| Sub-Total Support Divisions | -5.2 | -5.2 | 0.0 | 0.0 | -0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -0.5% | |

Variance Key: Favourable / Adverse

| FRR Rating | On Plan or Better | <1% over Plan | <3% over Plan | <5% over Plan | >5% over Plan |
|------------|----------------------|------------------|------------------|------------------|------------------|
| Rating | 5 | 4 | 3 | 2 | 1 |

5. CIP Delivery (Efficiency Programme)

May-19

CBU Summary

| Row Labels | YTD Target 19/20 | YTD Actuals 19/20 | YTD Target vs YTD Actuals | Target 19/20 | Forecast 19/20 | Target vs Forecast Variance | Forecast % Delivery |
|---|---------------------|----------------------|---------------------------------|-----------------|-------------------|-----------------------------------|------------------------|
| Planned Care Group | | | | | | | |
| 1 - Access | 26 | -13 | -39 | 253 | 205 | -48 | 81% |
| 2 - Children's Services | 98 | 36 | -61 | 954 | 319 | -635 | 33% |
| 3 - Women's Services | 129 | 1 | -128 | 1,260 | 556 | -703 | 44% |
| 4 - Urinary Tract & Vascular | 85 | 0 | -85 | 831 | 3 | -829 | 0% |
| 5 - Musculo-skeletal, Plastics, Breast, Skin | 122 | 64 | -58 | 1,189 | 425 | -764 | 36% |
| 6 - Head & Neck | 110 | 5 | -105 | 1,076 | 29 | -1,047 | 3% |
| 7 - Theatres, & day case | 66 | 31 | -35 | 643 | 261 | -383 | 41% |
| 8 - Critical Care/Anaesthesia & Pain | 82 | 3 | -79 | 798 | 16 | -782 | 2% |
| Planned Care Group Total | 717 | 126 | -591 | 7,004 | 1,814 | -5,190 | 26% |
| Unplanned Care Group | | | | | | | |
| 9 - Urgent & Emergency Care | 75 | 17 | -58 | 736 | 103 | -633 | 14% |
| 11 - Elderly & Intermediate Care | 92 | 0 | -92 | 901 | 7 | -894 | 1% |
| 12 - Digestive Diseases & General Surgery | 111 | 24 | -88 | 1,086 | 160 | -927 | 15% |
| 13 - Specialist Medicine | 69 | 13 | -57 | 679 | 213 | -466 | 31% |
| 14 - Radiology and Imaging | 46 | 9 | -37 | 450 | 196 | -254 | 44% |
| 15 - Haematology, Cancer & Palliative Care | 84 | 6 | -78 | 820 | 127 | -692 | 16% |
| 16 - Therapies | 30 | 2 | -28 | 291 | 13 | -278 | 4% |
| Unplanned Care Group Total | 508 | 71 | -437 | 4,963 | 818 | -4,145 | 16% |
| Pharmacy | 22 | 0 | -21 | 214 | 44 | -170 | 21% |
| Estates & Facilities | 70 | 6 | -63 | 680 | 49 | -631 | 7% |
| Corporate Depts | 126 | 91 | -34 | 1,228 | 726 | -502 | 59% |
| Trust Central Schemes | 216 | 460 | 243 | 2,112 | 2,495 | 383 | 118% |
| Total Recognised Recurrent CIP | 1,658 | 754 | -904 | 16,202 | 5,947 | -10,255 | 37% |
| Other underspends not confirmed as CIP by CBUs | 0 | 904 | 904 | 0 | 6,586 | 6,586 | - |
| Total Efficiencies Delivered | 1,658 | 1,658 | 0 | 16,202 | 12,533 | -3,669 | 77% |

Commentary

This table shows the year to date and full year forecast performance against CIP targets by department. More details are provided in the Report from the Finance & Performance Oversight Committee (F.6.19.9).

The annual plan requires £1.7m of efficiencies to be delivered by Month 2. This has been achieved and the Trust has delivered the year to date control total. However, CBU and corporate management teams have only recorded £0.8m of recurrent CIP savings to date. A further £0.9m of budget underspends in areas targeted by the overall BIP efficiency programme have arisen to Month 2, however budget holders have not felt sufficiently confident to recognise them as recurrent savings.

As at Month 2, a total of £12.5m of efficiency plans exist in stages of completion ranging from fully implemented to generic opportunities. Delivering £12.5m of efficiencies would leave the Trust £3.7m short of its full year savings target, however there is risk to delivering even the full £12.5m.

The Bradford Districts and Craven NHS system is collaborating to address £3m of the Trust's savings target as a shared system saving, although the scale and pace of these system savings remain uncertain as schemes are at the planning stage only.

To increase internal focus on CIP delivery, a new weekly CBU CIP Monitoring Meeting chaired by the COO and DoF commences on 21 June.

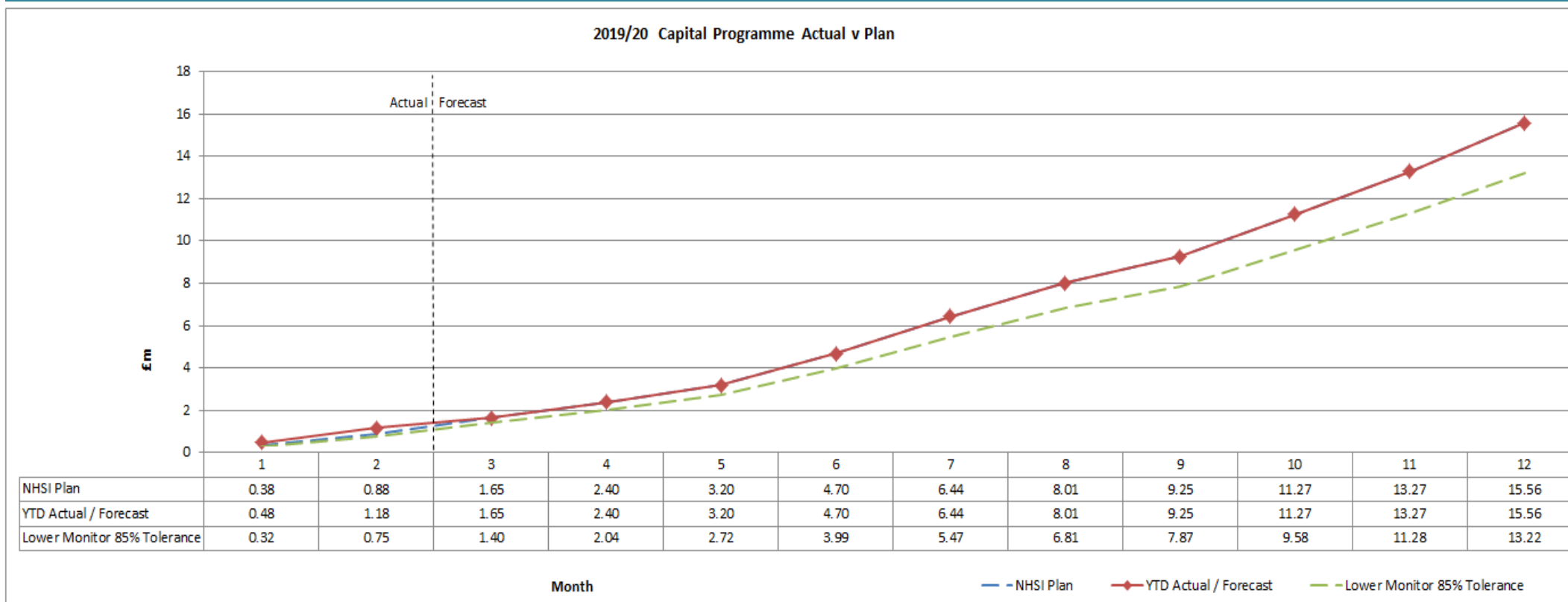
5. Statement of Financial Position, Cashflow and Liquidity

May-19

| Summary Statement of Financial | Actual Performance | | | | | Planned Movement | | | | |
|-----------------------------------|------------------------------|-------------------|----------------|-----------------------|----------------|------------------|----------------|-------------------|-----------------|----------------|
| | Year to date Actual £m | In month movement | | Year to date movement | | Year to date | | Year end forecast | | |
| | | Apr 19 £m | Variance £m | Jan 18 £m | Variance £m | Plan £m | Variance £m | Plan £m | Actual £m | Variance £m |
| Intangible assets | 12.188 | 11.924 | 0.264 | 11.776 | 0.412 | 11.266 | 0.922 | 12.605 | 12.605 | 0.000 |
| Property, plant and equipment | 163.337 | 163.775 | (0.438) | 164.315 | (0.978) | 163.969 | (0.632) | 168.885 | 168.885 | 0.000 |
| Trade and other receivables | 5.927 | 7.032 | (1.105) | 5.978 | (0.051) | 5.604 | 0.323 | 5.604 | 5.604 | 0.000 |
| Total Non-Current Assets | 181.452 | 182.731 | (1.279) | 182.069 | (0.617) | 180.839 | 0.613 | 187.094 | 187.094 | 0.000 |
| Inventories | 7.370 | 7.413 | (0.043) | 7.413 | (0.043) | 7.140 | 0.230 | 7.140 | 7.140 | 0.000 |
| Cash | 15.176 | 20.014 | (4.838) | 21.203 | (6.027) | 19.339 | (4.163) | 11.934 | 19.145 | 7.211 |
| Trade and other receivables | 33.015 | 30.503 | 2.512 | 27.017 | 5.998 | 24.722 | 8.293 | 24.675 | 24.675 | 0.000 |
| Total Current Assets | 55.561 | 57.930 | (2.369) | 55.633 | (0.072) | 51.201 | 4.360 | 43.749 | 50.960 | 7.211 |
| Trade and other payables | (34.336) | (35.655) | 1.319 | (33.367) | (0.969) | (35.183) | 0.847 | (34.395) | (34.395) | 0.000 |
| Borrowings | (3.148) | (3.176) | 0.028 | (3.138) | (0.010) | (3.150) | 0.002 | (3.130) | (3.130) | 0.000 |
| Deferred Income | (7.069) | (8.729) | 1.660 | (4.952) | (2.117) | (8.679) | 1.610 | (8.679) | (8.679) | 0.000 |
| Provisions | (0.355) | (0.465) | 0.110 | (0.355) | 0.000 | (0.542) | 0.187 | (0.542) | (0.542) | 0.000 |
| Total Current Payables | (44.908) | (48.025) | 3.117 | (41.812) | (3.096) | (47.554) | 2.646 | (46.746) | (46.746) | 0.000 |
| Total Net Current Assets | 10.653 | 9.905 | 0.748 | 13.821 | (3.168) | 3.647 | 7.006 | (2.997) | 4.214 | 7.211 |
| Borrowings | (24.792) | (25.792) | 1.000 | (25.792) | 1.000 | (24.792) | 0.000 | (22.740) | (22.740) | 0.000 |
| Deferred Income | (1.819) | 0.000 | (1.819) | (1.819) | 0.000 | 0.000 | (1.819) | 0.000 | 0.000 | 0.000 |
| Provisions | (2.953) | (2.953) | 0.000 | (2.953) | 0.000 | (3.070) | 0.117 | (3.070) | (3.070) | 0.000 |
| Total Non-Current Payables | (29.564) | (28.745) | (0.819) | (30.564) | 1.000 | (27.862) | (1.702) | (25.810) | (25.810) | 0.000 |
| Total Assets Employed | 162.541 | 163.891 | (1.350) | 165.326 | (2.785) | 156.624 | 5.917 | 158.287 | 165.498 | 7.211 |
| Public Dividend Capital | 122.581 | 122.581 | 0.000 | 122.581 | 0.000 | 122.581 | 0.000 | 122.663 | 122.663 | 0.000 |
| Revaluation Reserve | 48.310 | 48.310 | 0.000 | 48.310 | 0.000 | 35.869 | 12.441 | 35.869 | 35.869 | 0.000 |
| Income and Expenditure Reserve | (8.350) | (7.000) | (1.350) | (5.565) | (2.785) | (1.826) | (6.524) | (0.245) | 6.966 | 7.211 |
| Total Taxpayers Equity | 162.541 | 163.891 | (1.350) | 165.326 | (2.785) | 156.624 | 5.917 | 158.287 | 165.498 | 7.211 |

6. Capital Expenditure May-19

Capital Expenditure Trends & Commentary



Commentary

Year to date capital expenditure is £1.1m which is £0.3m above the year to date plan submitted to NHSI. The variance is a result of expenditure on the PACs Phase 3 (£0.4m) scheme ahead of the forecast profile.

The Trust is forecasting to spend its full capital allocation of £15.5m however following a briefing from NHSI this may need to be curtailed by up to 20%.

Annex 1 (1)

Single Oversight Framework - Finance and Use of Resource Metrics

| Metric | Calculation | Individual Metric Rating Categories | | | | Weighting | Metric Score | Rating |
|------------------------------------|---|-------------------------------------|-------------|--------------|--------|-----------|--------------|--------|
| | | 1 | 2 | 3 | 4 | | | |
| Capital Servicing Capacity (times) | <u>Revenue available for capital service</u> 1 Annual Operating Expenses 2 | >2.5x | 1.75 - 2.5x | 1.25 - 1.75x | <1.25x | 20% | 0.68x | 4 |
| Liquidity (days) | <u>Working Capital Balance</u> 3 x 360 Annual Debt Service 4 | >0 | (7) - 0 | (14) - (7) | <(14) | 20% | -2.6 days | 2 |
| I & E Margin | <u>I & E Operating Surplus/(Deficit)</u> Total Operating Income | > 1% | 1 - 0% | 0 - (1)% | < (1)% | 20% | -0.30% | 3 |
| Variance from Plan - I & E | <u>Var in I & E Operating Surplus/(Deficit)</u> Total Operating Income | > 0% | (1) - 0% | (2) - (1)% | < (2)% | 20% | -0.60% | 2 |
| Agency Spend | <u>Agency spend - Agency Ceiling</u> Agency Ceiling | <0% | 0%-25% | 25%-50% | >50% | 20% | -3.18% | 1 |

| | |
|---|----------|
| Finance and Use of Resource Metric Ratings before overrides (Weighted average rounded to the nearest whole number) | 2 |
|---|----------|

| | |
|--|----------------|
| Trigger for individual metric scores of 4 | Trigger |
|--|----------------|

| | |
|--|----------|
| Overall Finance and Use of Resource Risk Rating | 2 |
|--|----------|

| Finance and Use of Resources Metrics Explained | | | Commentary | | | | | | | | | | | | | | | |
|--|------------------|--|----------------|---|---------------------------|---|------------------|---------------------------|---|--------------------------|--------------------------|---|---|---------------------------|---|------------------|--|--|
| <p>* scoring '4' on any metric gives a minimum UoR rating of 3, leading to potential investigation or enhanced monitoring</p> <p>1 Surplus/(Deficit) for the fin.year (pre-div)+dep'n+annual interest+re-structuring costs+other exceptionals</p> <p>2 All interest + principal payable on borrowings + annual PDC dividend payable</p> <p>3 Current Assets less Inventories - Current Liabilities + wholly committed lines of credit</p> <p>4 Operating Expenditure excluding depreciation</p> <p>Regulatory Implications of Overall Rating</p> <table><tr><th>Overall Rating</th><th colspan="2">Description</th></tr><tr><td>1</td><td>Maximum autonomy</td><td>Universal support offered</td></tr><tr><td>2</td><td>Offered targeted support</td><td>Targeted support offered</td></tr><tr><td>3</td><td>Mandated support for significant concerns</td><td>Mandated support required</td></tr><tr><td>4</td><td>Special measures</td><td>Mandated support required plus increased scope of data requested</td></tr></table> | | | Overall Rating | Description | | 1 | Maximum autonomy | Universal support offered | 2 | Offered targeted support | Targeted support offered | 3 | Mandated support for significant concerns | Mandated support required | 4 | Special measures | Mandated support required plus increased scope of data requested | <p>The tables on this page set out the Finance and Use of Resources Metric which superseded the Financial and Sustainability Risk Ratings in October 2016.</p> <p>These metrics are used by NHSI as high level indicators of an organisation's financial health. The higher the rating, the higher the risk to the organisation's financial stability.</p> <p>At month 2, the Trust has an overall rating of 2 due to the I & E margin now being 3 and the Capital Servicing Capacity being a 4.</p> |
| | | | Overall Rating | Description | | | | | | | | | | | | | | |
| | | | 1 | Maximum autonomy | Universal support offered | | | | | | | | | | | | | |
| | | | 2 | Offered targeted support | Targeted support offered | | | | | | | | | | | | | |
| | | | 3 | Mandated support for significant concerns | Mandated support required | | | | | | | | | | | | | |
| 4 | Special measures | Mandated support required plus increased scope of data requested | | | | | | | | | | | | | | | | |