

NHS Improvement board meeting – 27 September 2018

For more detail on any of the items outlined in this summary, the board papers are available [here](#).

Chief Executive's report

- NHS Improvement (NHSI) published its [winter review for 2017/18](#), which outlines its priorities and key deliverables for this coming winter, including improving staff uptake of the flu vaccine.
- At the end of Q1, trusts were projecting to end 2018/19 £519m in deficit. NHSI has been working with NHS England (NHSE) to identify actions which will result in a balanced financial plan for the NHS. This is the first year that the £4.3bn 'underlying deficit' of the provider sector is being included in the report.
- Acute trusts continue to face high levels of bed occupancy, and there has been a significant increase in patients waiting more than 52 weeks for elective care. Trusts have reduced the number of long waiters.
- Ian highlighted priorities in relation to the long-term plan, including improving outcomes and delivering on finances.
- There are currently 21 providers in special measures; four providers are in special measures for both quality and finances, ten for reasons of quality only, and seven for reasons of finance only.
- NHSI and NHSE have been developing a single operating model and are starting to appoint to the new senior national and regional director roles.

Update on actions taken in response to Independent review into Liverpool Community Health NHS Trust

- NHSI is working with NHSE and HEE to develop a new talent management strategy for board level appointments, including new guidance on "Appointments to the board" to replace the NHS FT Code of Governance. NHSI is also designing a National Talent Board to oversee and support the work of the Regional Talent Boards. This work will fall within the remit of the jointly-appointed Chief People Officer.

Improvement report

- NHSI is working in partnership with NHSE, the NHS Leadership Academy and regional stakeholders to implement a new approach to talent management in the Midlands and East Region.
- NHSI has set up the 'Costing Transformation Programme' which supports all trusts to adopt patient level costing. An ICS pilot is underway to link together cost and activity data for a population.
- A new national data collection will be launched this month (in partnership with the NHS Benchmarking Network) asking trusts to measure themselves against new Learning Disability Improvement Standards for NHS Trusts and associated metrics.
- A collaborative to improve transition for children and young people is being developed and will include both physical and mental health services.

Quality dashboard

- From 10 September 2017 to 10 September 2018, four more trusts have moved to outstanding overall, 11 more to good, and there are five fewer inadequate trusts. However, since April 2018, three trusts have moved from good to requires improvement, which is more than in the whole of 2017/18.
- The South East region is leading a collaborative to reduce mixed sex accommodation breaches.